



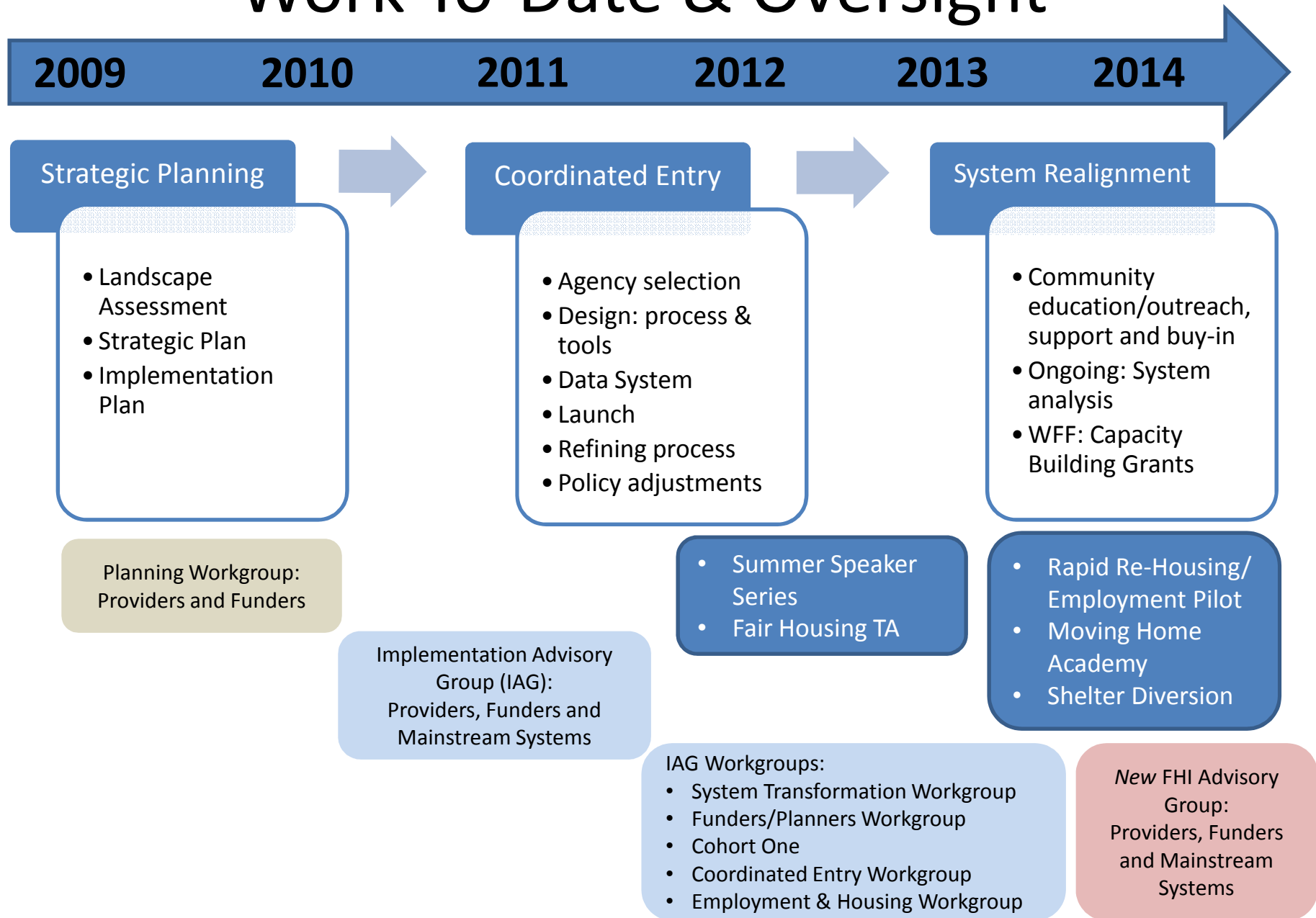
Family Homelessness Initiative

Family Homelessness Initiative Advisory Group
August 4, 2014

5 Key System Changes

- ❖ Coordinate Entry and Assessment
- ❖ Move Families Quickly to Stable Housing
- ❖ Focus Support Services on Housing Stability
- ❖ Increase Collaborations with Mainstream Systems
- ❖ Prevent Homelessness for Families Most At Risk

Work To-Date & Oversight



Data, Emerging Trends & Policy Direction

National

- Typologies of homeless families
- HEARTH Legislation
- HPRP-Rapid Re-Housing

Local

- Coordinated Entry Data: Families & System Level
- Performance Improvement Calculator
- Westat Evaluation(WFF Tri-County Initiative)

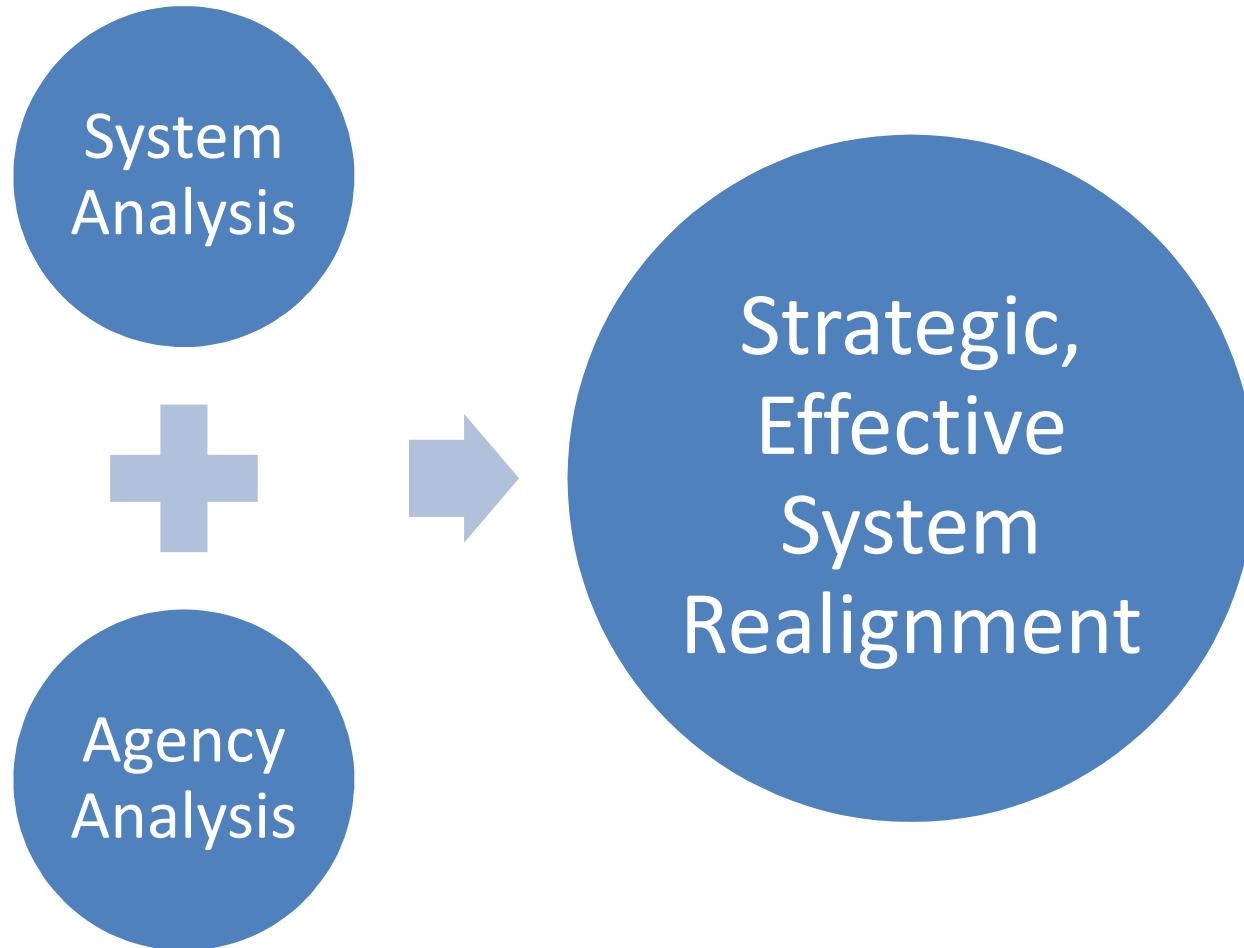
Redesign

- Confirms systems transformation is on the right track
- Focus on rapid rehousing and right-sizing our homeless interventions

System Realignment: Why Right Size?

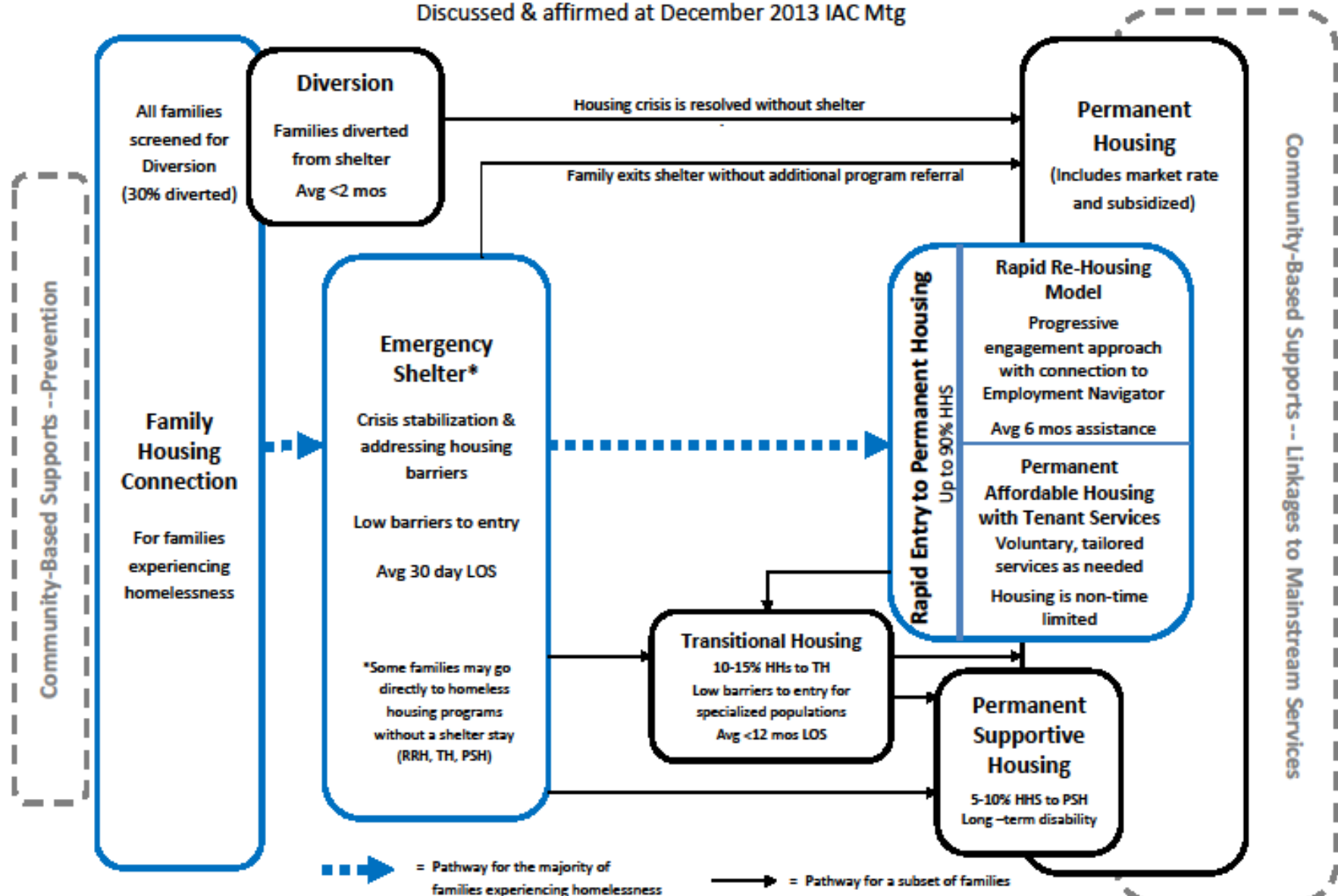
- Remain responsive to emerging needs for housing and services in our community
- Strengthen performance in our Continuum
 - Reduce length of time families spend homeless
 - Increase exits to permanent housing
 - Reduce returns to homelessness
 - Shift investments to most cost effective solutions matched to families' needs
- ➔ Rare, Brief and One Time
- ➔ Strategically align with HEARTH Goals

How Do We Get There?

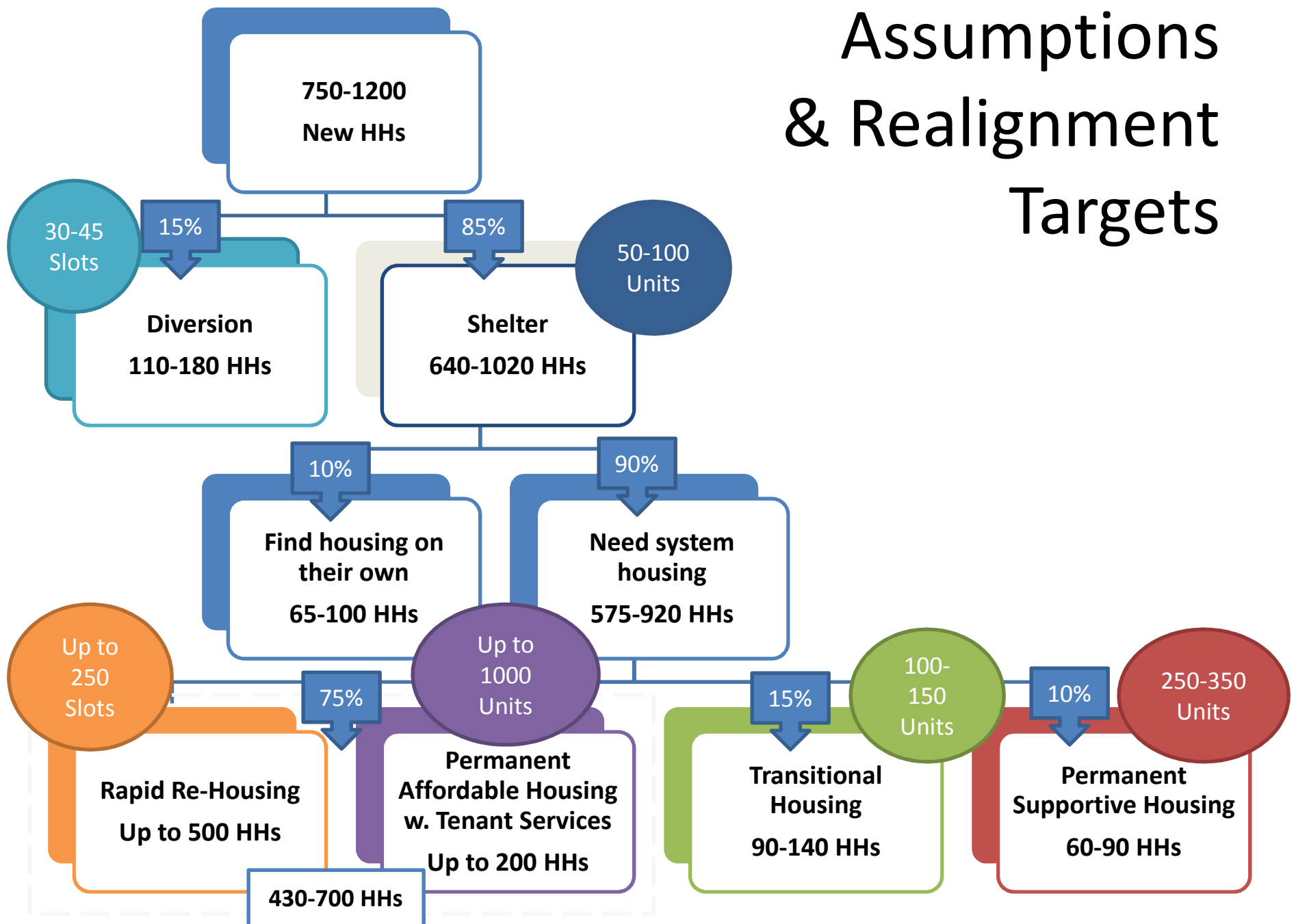


New Family Homelessness System Assumptions

Discussed & affirmed at December 2013 IAC Mtg



Assumptions & Realignment Targets



System Realignment Targets

Discussed & Affirmed at June 2014 IAC Mtg

Current Capacity*			2020 Targets
Shelter	288 Units	Approximately 25% each year First group of shelter units to realign during 2016/2017	50-100 Units
Transitional Housing	791 Units	First phase of TH units to realign during 2015 (Approximately 250 units) Approximately 20% each subsequent year**	100-150 Units
Rapid Re-Housing (and TRA)	RRH Pilot: 179 slots TRA: 101 slots	Current Transitional Rental Assistance programs to align with RRH model in 2015 RRH Pilot ends 2014 (ongoing funding TBD)	Up to 250 Slots
Permanent Afford. Hsg. W/ Tenant Services	388 Units (Service Enriched Hsg.)	Approximate 20% increase each year Units increase as time-limited units realign	Up to 1000 units
Permanent Supportive Housing	200 Units	Approximate 15% increases each year Units increase as time-limited units realign	250-350 Units

As noted in the Guiding Principles, these realignment efforts will be an iterative, 'learning' process, with adjustments made as necessary. The above targets may be refined based on this "learn as we go" philosophy.

* Current capacity- estimates based on 2013 CEH System Map & HMIS Data.

**Transitional housing programs primarily realign to non-time limited projects.

Impacts on Targets

- ❑ What funding will allow
- ❑ Actual costs of each intervention
- ❑ Regional lens based on existing and needed interventions

- ⇒ We don't have a crystal ball
- ⇒ We will likely need to make adjustments/refine plan

- Continuous learning & ongoing evaluation
 - Performance, RRH model, culturally specific needs & special subpopulations, emerging data from national efforts, etc.

Realignment Strategy

Phase 1

Existing shelter - aligns to support rapid exit to permanent housing

Transitional housing for specialized populations -- interim adjustments to align with refined TH model

First group of transitional housing programs realign to alternate interventions

Remaining transitional housing programs - interim adjustments to align with refined TH model

Transitional rental assistance - aligns to rapid re-housing model

Ongoing evaluation of Rapid Re-Housing Pilot

Phase 2

Existing shelter - adjustments to support rapid exit to permanent housing

Ongoing evaluation and adjustments to system targets and models

Transitional housing for specialized populations - continue program refinement

Remaining (non-specialized) transitional housing programs realign to alternate interventions

Phase 3

Evaluate emergency shelter capacity and refine system targets

Ongoing evaluation and adjustments to system targets and refined models

Remaining programs realign to support system goals

Ongoing support to sustain changes

Current FHI Work Plan:

- ✓ Rapid Re-Housing & Employment Navigation Pilot
- ✓ Shelter Diversion
- ✓ System realignment of time-limited housing
- ✓ Coordinated entry -analysis and refinement
- ✓ System Innovation Grants (WFF-Building Changes)



Next Steps

- ❑ Ongoing stakeholder communication
- ❑ Data, data, data (performance benchmarks, etc.)
- ❑ Technical Support & Peer Learning
- ❑ Explore/develop: targeted prevention strategies and connections to mainstream systems